** PUBLIC DISCLOSURE COPY ** Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2022 calendar year, or tax year beginning SEP 1 2022 and ending AUG 31 2023 C Name of organization Check if applicable D Employer identification number X Address change ASHOKA Name change 51-0255908 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 1900 1000 WILSON BLVD (703) 527-8300 31,289,156. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return ARLINGTON, VA 22209 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: WILLIAM DRAYTON Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) ((insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions WWW.ASHOKA.ORG J Website: H(c) Group exemption number K Form of organization: X Corporation Trust Association Other L Year of formation: 1980 M State of legal domicile: DC Part I Summary Briefly describe the organization's mission or most significant activities: MOBILIZE A MOVEMENT TO BUILD AN Activities & Governance "EVERYONE A CHANGEMAKER" WORLD. 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 8 3 Number of voting members of the governing body (Part VI, line 1a) 3 7 Number of independent voting members of the governing body (Part VI, line 1b) 4 108 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 2300 Total number of volunteers (estimate if necessary) 6 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0. **Prior Year Current Year** 43,131,861. 23,743,223. Contributions and grants (Part VIII, line 1h) 8 Revenue 1,751,558. 887,076. Program service revenue (Part VIII, line 2g) 839,505 787,096. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 206,303 413,343. 11 45,929,227 25,830,738. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 4,735,557 8,276,323. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 21,261,306. 24,438,541. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 0 **b** Total fundraising expenses (Part IX, column (D), line 25) 14,337,685 13,310,277. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 40,334,548. 46,025,141. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 5,594,679. -20,194,403. Revenue less expenses. Subtract line 18 from line 12 or **Beginning of Current Year End of Year** 102,229,455 89,355,676. Total assets (Part X, line 16) 20 7,059,768 12,006,662. 21 Total liabilities (Part X, line 26) 早年 95,169,687. 77,349,014. Net assets or fund balances. Subtract line 21 from line 20 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign 07/15/2024 TOPE G. FAJINGBESI, CFO Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature 07/15/2024 KRISTEN BARNETT Usto P01234578 Paid RSM US LLP Firm's EIN 42-0714325 Preparer Firm's name Firm's address 1001 WATER ST. STE. 500 Use Only Phone no.813-316-2300 TAMPA, FL 33602

No

X Yes

May the IRS discuss this return with the preparer shown above? See instructions

	1 990 (2022) ASHOKA	51-0255908	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		Х
1	Briefly describe the organization's mission: THE CREATION OF AN ASSOCIATION OF THE WORLD'S LEADING SOCIAL		
	ENTREPRENEURS - MEN AND WOMEN WITH SYSTEM-CHANGING SOLUTIONS FOR THE WORLD'S MOST URGENT SOCIAL PROBLEMS - AND FOSTERING A GLOBAL CULTURE		
	WORLD'S MOST URGENT SOCIAL PROBLEMS - AND FOSTERING A GLOBAL CULTURE OF EVERYONE BEING A CHANGEMAKER FOR THE GOOD OF ALL.		
_			
2	Did the organization undertake any significant program services during the year which were not listed on the		es X No
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.	т	es La No
3			es X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O.		es <u> </u>
4	Describe the organization's program service accomplishments for each of its three largest program services, as n	noacured by expens	00
-	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others		
	revenue, if any, for each program service reported.	s, the total expenses	s, ariu
4a	10 100 204		269,886.
₹a	ONE SEARCH:		
	FINDING, SELECTING AND SUPPORTING THE WORLD'S LEADING SOCIAL		
	ENTREPRENEURS, NEXT GENERATION LEADERS, AND YOUNG CHANGEMAKERS.		
4b	(Code:) (Expenses \$ 8 , 059 , 835. including grants of \$ 277 , 397.) (Revenu	e\$	233,279.
	ONE COMMUNITY:		
	BRINGING THE FULL ASHOKA COMMUNITY TOGETHER TO SUPPORT EACH OTHER AND		
	COLLECTIVELY SOLVE PROBLEMS.		
4-	(Code:) (Expenses \$ 7,983,389. including grants of \$ 632,324.) (Revenue		228,985.
4c	(Code:) (Expenses \$	e\$	220,905.
	BUILDING MOVEMENTS OF CHANGEMAKERS TO ADVANCE SOCIETY WHERE THE WORLD		
	MOST NEEDS TO CHANGE.		
			-

4d Other program services (Describe on Schedule O.)

244,067.) (Revenue\$ 5,752,271. including grants of \$ 154,926.)

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Form 990 (2022) ASHOKA Part IV Checklist of Required Schedules

		$\overline{}$	162	INO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f				
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Х	
			222	

Form 990 (2022) ASHOKA
Part IV Checklist of Required Schedules (continued) ASHOKA 51-0255908

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	05-		х
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Λ
ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
		25b		х
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	00	X	
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Α	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	34	x	
25.0	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	JJa		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	000		
	If "Yes." complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			X
	1 1		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		v	
	(gambling) winnings to prize winners?	1c	X	

Form 990 (2022)

| Part V | Statements Regarding Other IRS Filings and Tax Compliance (continued) 51-0255908 Page 5

					Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	108			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	าร?		2b		Х
За				За	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	0		3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other a					
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccoun	:)?	4a	Х	
b	If "Yes," enter the name of the foreign countrySEE SCHEDULE O					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad	count	s (FBAR).			
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	tion?		5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e organ	nization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices pr	ovided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	s requ	ired			
	to file Form 8282?			7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ntract	?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	ct?		7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 889	9 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion file	a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by the				
	sponsoring organization have excess business holdings at any time during the year?		N/A	8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?		N/A	9a		
b	, , , , , , , , , , , , , , , , , , , ,		N/A	9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	امما				
	Gross income from members or shareholders N/A	11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against					
40-	amounts due or received from them.)	11b		40-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form If "Yes," enter the amount of tax-exempt interest received or accrued during the year	1041?		12a		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	120				
	In the consecution the reason that the consecution of the consecution		N/A	13a		
a	Note: See the instructions for additional information the organization must report on Schedule O.			IJa		
h	Enter the amount of reserves the organization is required to maintain by the states in which the					
-	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
				14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner					
-	excess parachute payment(s) during the year?			15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.			_		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	incom	e?	16		Х
	If "Yes," complete Form 4720, Schedule O.					
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any act	ivities				
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		N/A	17		
	If "Yes," complete Form 6069.					

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response

to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 8 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 7 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Х 4 4 Х 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X a The governing body? 8a Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Х 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe 12c Х on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE 0 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request X Own website X Another's website __ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records TOPE G FAJINGBESI - (703) 527-8300

1000 WILSON BLVD, 1900, ARLINGTON, VA

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average		not c	Pos heck		than o		(D) Reportable	(E) Reportable	(F) Estimated
	hours per week	offi				s both r/trus		compensation from	compensation from related	amount of other
	(list any hours for related organizations below line)	Individual trustee or director	In stitutio nal tru ste e	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) KONSTANZE FRISCHEN	40.00									
LEADERSHIP GROUP MEMBER	5.00					Х		189,883.	0.	3,342.
(2) ROBERT SPOER	40.00									
LEADERSHIP GROUP MEMBER	5.00					Х		170,671.	0.	8,921.
(3) DIANA WELLS	40.00									
LEADERSHIP TEAM & PRESIDENT EMERITA	5.00			Х				176,436.	0.	2,129.
(4) ANNE EVANS	40.00									
LEADERSHIP GROUP MEMBER	5.00					Х		170,883.	0.	3,727.
(5) CONRAD CARTER	40.00									
LEADERSHIP GROUP MEMBER	5.00					Х		160,284.	0.	566.
(6) STUART YASGUR	40.00									
LEADERSHIP GROUP MEMBER	5.00					Х		159,576.	0.	681.
(7) WILLIAM DRAYTON	40.00									
CHAIRMAN	5.00	Х		Х				137,201.	0.	8,307.
(8) SAMARA RANDHAWA	40.00									
SECRETARY & TREASURER	5.00			Х				44,867.	0.	23,311.
(9) TOPE FAJINGBESI	40.00									
CFO	5.00			Х				0.	0.	0.
(10) KYLE ZIMMER	2.00									
DIRECTOR		Х						0.	0.	0.
(11) SARA HOROWITZ	2.00									
DIRECTOR		Х						0.	0.	0.
(12) FELIPE VERGARA	2.00									
DIRECTOR		Х						0.	0.	0.
(13) SUSHMITA GOSH	2.00									
DIRECTOR		х						0.	0.	0.
(14) ROGER HARRISON	2.00									
DIRECTOR		х		L	L			0.	0.	0.
(15) MARY GORDON	2.00									
DIRECTOR		х		L	L			0.	0.	0.
(16) FRED HEHUWAT	2.00									
DIRECTOR		х						0.	0.	0.

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Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hig	ghes	t C	ompensated Employee	s (continued)	
(A) Name and title	(B) Average hours per week	(do box	Position (do not check more than one box, unless person is both an officer and a director/trustee)			l than d s both	ne an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer		Highest compensated employee		the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
_										
1b Subtotal								1,209,801.	0.	50,984.
c Total from continuation sheets to Part VI d Total (add lines 1b and 1c) Total number of individuals (including but n					<u>.</u>			1,209,801.	0. 0.	50,984.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

30

			Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		Х

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

ACCOUNTING SUPPORT SERVICES	347,488.
ACCOUNTING SUPPORT SERVICES	347,488.
PRINTING SERVICES	257,807.
DRUPAL DEVELOPMENT SUPPORT	243,766.
TEMPORARY EMPLOYEE CONSULTING	
SERVICES	207,961.
VALUING HOMES IN	
BLACK-MAJORITY NEIGHBOU	150,000.
ose listed above) who received more than	
_	DRUPAL DEVELOPMENT SUPPORT TEMPORARY EMPLOYEE CONSULTING SERVICES VALUING HOMES IN BLACK-MAJORITY NEIGHBOU se listed above) who received more than

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Form 990 (2022) ASHOKA
Part VIII Statement of Revenue

		Check if Schedule O	conta	ins a respor	nse or	note to any line	e in this Part VIII			
				•			(A)	(B)	(C)	(D)
							Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
								function revenue	business revenue	sections 512 - 514
S (A	1 2	Federated campaigns		1a						
nt ar	b									
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues Fundraising events								
Ę,										
<u>a</u> ë										
ns, Sim		Government grants (contr								
er S	Ť	All other contributions, gifts,			1	2 742 222				
듗된		similar amounts not included				3,743,223.				
d d	g		lines 1a	a-1f 1g \$	6	282,814.	00 540 000			
<u>8 0</u>	h	Total. Add lines 1a-1f					23,743,223.			
					-	Business Code				
Program Service Revenue	2 a					900099	804,133.	804,133.		
	b	ASHOKA U PROGRAM				900099	82,943.	82,943.		
	С									
eve eve	d									
P. B.	е									
<u>4</u>	f	All other program service	reven	nue						
	g	-					887,076.			
	3	Investment income (includ								
	other similar amounts)					725,731.			725,731.	
	4	Income from investment of					•			
	5	Royalties		•	•	Jooga				
	•	rioyanioo		(i) Real		(ii) Personal				
	6 2	Gross rents	6a	(7		(.,,				
			6b							
	b		6c							
		Rental income or (loss)								
		Net rental income or (loss)	· · · · · ·	(i) Securiti		(ii) Other				
	/ a	Gross amount from sales of	_	.,		(ii) Otriei				
		assets other than inventory	7a	5,519,7	03.					
	b	Less: cost or other basis		F 206 0		120 256				
nue		and sales expenses		5,326,0		132,376.				
ther Revenue		Gain or (loss)	7с	193,7		-132,376.				
<u>چ</u> ا		Net gain or (loss)					61,365.			61,365.
je	8 a	Gross income from fundraising	ng eve	ents (not						
ਠ∣		including \$		of						
		contributions reported on		•						
		Part IV, line 18			8a					
	b	Less: direct expenses			8b					
		Net income or (loss) from								
	9 a	Gross income from gamin	g act	ivities. See						
		Part IV, line 19			9a					
	b	Less: direct expenses			9b					
	С	Net income or (loss) from	gamii	ng activities	3					
	10 a	Gross sales of inventory, I	ess r	eturns						
		and allowances 10a								
	b	Less: cost of goods sold			10b					
		Net income or (loss) from								
		,, 2				Business Code				
Snc	11 a	OTHER REVENUE				900099	333,419.			333,419.
Miscellaneous Revenue	u				_	900099	79,924.			79,924.
ella	C				_		,			,
Sce		All other revenue			_					
Ξ		Total. Add lines 11a-11d					413,343.			
	12	Total revenue. See instruction					25,830,738.	887,076.	0.	1,200,439.
	-	i viai i viviliae. Oce ilibli delle	1110				_ , ,	,	J .	_ , , •

Part IX Statement of Functional Expenses

ASHOKA

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response include amounts reported on lines 6b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
	rants and other assistance to domestic organizations		e/qeeriede	денения ежреннее	CAP CHICCO
	nd domestic governments. See Part IV, line 21	96,165.	96,165.		
	rants and other assistance to domestic				
in	dividuals. See Part IV, line 22	1,499,747.	1,499,747.		
	rants and other assistance to foreign				
	rganizations, foreign governments, and foreign				
	dividuals. See Part IV, lines 15 and 16	6,680,411.	6,680,411.		
	enefits paid to or for members				
	ompensation of current officers, directors,				
	ustees, and key employees	1,066,464.	881,988.	113,136.	71,340
	ompensation not included above to disqualified				
	ersons (as defined under section 4958(f)(1)) and				
•	ersons described in section 4958(c)(3)(B)				
	ther salaries and wages	19,109,786.	12,797,483.	5,245,872.	1,066,431
	ension plan accruals and contributions (include				•
	ection 401(k) and 403(b) employer contributions)				
	ther employee benefits	1,531,339.	1,011,817.	439,277.	80,245
	ayroll taxes	2,730,952.	1,783,193.	808,715.	139,044
	ees for services (nonemployees):	, , ,	, , ,	, -	,
	lanagement				
		91,494.	27,283.	63,389.	822
	egal	807,374.	21,222.	785,068.	1,084
	ccounting	307,371.	21,222.	700,000.	1,001
	obbying				
	rofessional fundraising services. See Part IV, line 17				
	vestment management fees				
-	ther. (If line 11g amount exceeds 10% of line 25,	6,799,609.	4 556 630	2 060 722	172 266
	olumn (A), amount, list line 11g expenses on Sch 0.)	134,010.	4,556,620. 69,819.	2,069,723.	173,266
	dvertising and promotion			64,166.	
	ffice expenses	738,825.	234,003.	388,530.	116,292
	formation technology	429,658.	18,821.	409,798.	1,039
	oyalties	600 545	TO 200	550.044	244
	ccupancy	622,715.	72,390.	550,014.	311
17 Tı	ravel	1,818,418.	1,408,064.	343,830.	66,524
	ayments of travel or entertainment expenses				
	or any federal, state, or local public officials				
19 C	onferences, conventions, and meetings	805,200.	595,102.	165,337.	44,761
20 In	terest	93,508.		93,508.	
21 P	ayments to affiliates				
22 D	epreciation, depletion, and amortization	320,544.	596.	319,706.	242
23 In	surance	181,779.	28,299.	151,467.	2,013
at Iir	ther expenses. Itemize expenses not covered pove. (List miscellaneous expenses on line 24e. If the 24e amount exceeds 10% of line 25, column (A), mount, list line 24e expenses on Schedule 0.)				
	AXES AND PENALTIES	274,957.	113,467.	160,616.	874
b 0'	THER EXPENSES	97,980.	29,874.	66,882.	1,224
c T	RAINING	57,059.	25,996.	29,760.	1,303
d Di	UES & SUBSCRIPTIONS	37,147.	20,459.	5,264.	11,424
	Il other expenses				•
	otal functional expenses. Add lines 1 through 24e	46,025,141.	31,972,819.	12,274,058.	1,778,264
	oint costs. Complete this line only if the organization	. , ,	, ,	, ,	, ,
	ported in column (B) joint costs from a combined				
	ducational campaign and fundraising solicitation.				
	heck here if following SOP 98-2 (ASC 958-720)				

Form 990 (2022) Part X Balance Sheet

Pai	IL A	Dalance Sheet					
		Check if Schedule O contains a response or	note to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			13,913,601.	1	14,732,078.
	2	Savings and temporary cash investments			16,422,985.	2	5,058,283.
	3	Pledges and grants receivable, net	30,446,471.	3	16,653,642.		
	4	Accounts receivable, net		4			
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, su					
		controlled entity or family member of any of t		5			
	6	Loans and other receivables from other disqu					
		under section 4958(f)(1)), and persons descri	bed in sec	tion 4958(c)(3)(B)		6	
ι,	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Prepaid expenses and deferred charges			936,183.	9	1,217,555.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	3,600,627.			
	b	Less: accumulated depreciation	10b	2,720,781.	1,026,795.	10c	879,846.
	11	Investments - publicly traded securities			39,048,880.	11	50,335,179.
	12	Investments - other securities. See Part IV, lir		12			
	13	Investments - program-related. See Part IV, lii			13		
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	434,540.	15	479,093.		
	16	Total assets. Add lines 1 through 15 (must e			102,229,455.	16	89,355,676.
	17	Accounts payable and accrued expenses		1,379,429.	17	3,402,033.	
	18	Grants payable	4,781,197.	18	7,385,803.		
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Comple				21	
S	22	Loans and other payables to any current or for	ormer offic	er, director,			
Liabilities		trustee, key employee, creator or founder, su	ıbstantial c	contributor, or 35%			
abi		controlled entity or family member of any of t	hese pers	ons		22	
=	23	Secured mortgages and notes payable to un		23			
	24	Unsecured notes and loans payable to unrela	ated third p	parties		24	
	25	Other liabilities (including federal income tax,	payables	to related third			
		parties, and other liabilities not included on li	nes 17-24)	. Complete Part X			
		of Schedule D	899,142.	25	1,218,826.		
	26	Total liabilities. Add lines 17 through 25			7,059,768.	26	12,006,662.
		Organizations that follow FASB ASC 958, or	check her	e X			
ces		and complete lines 27, 28, 32, and 33.					
<u>a</u>	27	Net assets without donor restrictions			25,440,230.	27	14,612,332.
Ва	28	Net assets with donor restrictions	69,729,457.	28	62,736,682.		
pur		Organizations that do not follow FASB AS6	C 958, che	eck here			
Ę		and complete lines 29 through 33.					
Š.	29	Capital stock or trust principal, or current fun			29		
se	30	Paid-in or capital surplus, or land, building, or	r equipmeı	nt fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated				31	
Se	32	Total net assets or fund balances			95,169,687.	32	77,349,014.
	33	Total liabilities and net assets/fund balances			102,229,455.	33	89,355,676.

Form **990** (2022)

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Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI				X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	25	,830,	738.		
2	Total expenses (must equal Part IX, column (A), line 25)	2	46	,025,	141.		
3	Revenue less expenses. Subtract line 2 from line 1						
4	4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))4						
5	5 Net unrealized gains (losses) on investments 5						
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8	-	-532,	133.		
9	Other changes in net assets or fund balances (explain on Schedule O)	9	1	,584,	447.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	77	349,	014.		
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII						
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.						
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b		Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,					
	consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c				
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the						
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		Х		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b				
			Form	990	(2022)		

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** 51-0255908 ASHOKA Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						_
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	57,527,705.	41,001,658.	50,655,267.	43,131,861.	23,743,223.	216,059,714.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	57,527,705.	41,001,658.	50,655,267.	43,131,861.	23,743,223.	216,059,714.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						20,802,625.
	Public support. Subtract line 5 from line 4.						195,257,089.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4	57,527,705.	41,001,658.	50,655,267.	43,131,861.	23,743,223.	216,059,714.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	1,146,593.	1,002,669.	1,224,693.	1,834,527.	725,731.	5,934,213.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	186,588.	413,942.	61,473.	206,303.	413,343.	1,281,649.
	Total support. Add lines 7 through 10						223,275,576.
	Gross receipts from related activities,					12	4,658,564.
13	First 5 years. If the Form 990 is for the	-	st, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3)	
0	organization, check this box and stop						
	tion C. Computation of Publi						07.45
	Public support percentage for 2022 (li					14	87.45 %
	Public support percentage from 2021					15	87.76 %
16a	33 1/3% support test - 2022. If the c						
	stop here. The organization qualifies						
b	33 1/3% support test - 2021. If the o						
	and stop here. The organization quali						
1/a	10% -facts-and-circumstances test	_					
	and if the organization meets the facts			-	•		
	meets the facts-and-circumstances te	-	•	*	-	7	
b	10% -facts-and-circumstances test	_					10% or
	more, and if the organization meets the		*				
40	organization meets the facts-and-circu						
18	Private foundation. If the organizatio	<u>n did not check a b</u>	oox on line 13, 16a	, 160, 1/a, or 17b,	, cneck this box ar	na see instructions	<u> </u>

Page 2

Schedule A (Form 990) 2022 ASHOKA Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9 Amounts from line 6	,	, ,				
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for th	e organization's fir	rst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organization	on,
check this box and stop here						
Section C. Computation of Public						
15 Public support percentage for 2022 (li	ne 8, column (f), d	ivided by line 13,	column (f))		15	
16 Public support percentage from 2021					16	
Section D. Computation of Inves	tment Income	Percentage				
17 Investment income percentage for 20	•	*	ne 13, column (f))		17	
18 Investment income percentage from 2					18	
19a 33 1/3% support tests - 2022. If the						7 is not
more than 33 1/3%, check this box an						L
b 33 1/3% support tests - 2021. If the						
line 18 is not more than 33 1/3%, chec						
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in	structions	L

Schedule A (Form 990) 2022 ASHOKA 51-0255908 Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
_		
1		
2		
3a		
-		
3b		
3c		
30		
4a		
4b		
4c		
5a		
Ja		
5b		
5c		
6		
7		
7		
8		
9a		
9b		
9c		
40-		
10a		
10b		
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Par	t IV	Supporting Organizations (continued)			ı
				Yes	No
11	Has t	he organization accepted a gift or contribution from any of the following persons?			
а	A per	son who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c b	elow, the governing body of a supported organization?	11a		
		nily member of a person described on line 11a above?	11b		
С	A 35%	% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
		in Part VI.	11c		
Sec	tion i	B. Type I Supporting Organizations		_	
				Yes	No
1		ne governing body, members of the governing body, officers acting in their official capacity, or membership of o			
		supported organizations have the power to regularly appoint or elect at least a majority of the organization's off tors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)	icers,		
		tively operated, supervised, or controlled the organization's activities. If the organization had more than one supp	orted		
		ization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among			
	suppo	orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did th	ne organization operate for the benefit of any supported organization other than the supported			
	organ	nization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part \	how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	super	vised, or controlled the supporting organization.	2		
Sec	tion (C. Type II Supporting Organizations			
				Yes	No
1		a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or tru	stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or ma	nagement of the supporting organization was vested in the same persons that controlled or managed			
	the su	upported organization(s).	1		
Sec	tion I	D. All Type III Supporting Organizations		_	
				Yes	No
1		ne organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organ	nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year,	(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organ	sization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organ	nization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the or	rganization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By rea	ason of the relationship described on line 2, above, did the organization's supported organizations have a			
	signif	icant voice in the organization's investment policies and in directing the use of the organization's			
	incon	ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	suppo	orted organizations played in this regard.	3		
Sec	tion I	E. Type III Functionally Integrated Supporting Organizations			
1	Chec	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see inst	ructions).		
а	Щ	The organization satisfied the Activities Test. Complete line 2 below.			
b	Ш	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С		The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity.	ity (see instruction	ns).	
2	Activi	ties Test. Answer lines 2a and 2b below.		Yes	No
а		ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
		upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those	supported organizations and explain how these activities directly furthered their exempt purposes,			
		the organization was responsive to those supported organizations, and how the organization determined			
	that ti	hese activities constituted substantially all of its activities.	2a		
b		ne activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one o	or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part \	the reasons for the organization's position that its supported organization(s) would have engaged in			

2b

За

these activities but for the organization's involvement.

3 Parent of Supported Organizations. Answer lines 3a and 3b below.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

 Schedule A (Form 990) 2022
 ASHOKA
 51-0255908
 Page 6

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organi:	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi	ng trust on N	ov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	st complet <u>e</u> S	Sections A through E.	
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ally integrated	d Type III supporting orga	nization (see
	instructions).	. •		·

Schedule A (Form 990) 2022

Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continu	ıed)	y
Secti	ion D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3	
4	Amounts paid to acquire exempt-use assets		4		
5	Qualified set-aside amounts (prior IRS approval required - pro		5		
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.		7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.		8		
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Secti	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2022	ıs	Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
а	From 2017				
b	From 2018				
С	From 2019				
d	From 2020				
е	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2022 distributable amount				
i_	Carryover from 2017 not applied (see instructions)				
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021				
е	Excess from 2022				

Schedule A (Form 990) 2022

Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:
OTHER INCOME
2018 AMOUNT: \$ 186,588.
2019 AMOUNT: \$ 413,942.
2020 AMOUNT: \$ 61,473.
2021 AMOUNT: \$ 206,303.
2022 AMOUNT: \$ 333,419.
BAD DEBT RECOVERY
2022 AMOUNT: \$ 79,924.

Schedule A (Form 990) 2022

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Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Employer identification number

	SHOKA	51-0255908				
Organization type (check	c one):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
• •	n is covered by the General Rule or a Special Rule . (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	lle. See instructions.				
General Rule						
-	ion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling ny one contributor. Complete Parts I and II. See instructions for determining a contributor	•				
Special Rules						
sections 509(a)(contributor, duri	ion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support 1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, ar ng the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) EZ, line 1. Complete Parts I and II.	nd that received from any one				
contributor, duri literary, or educa	ion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from ng the year, total contributions of more than \$1,000 exclusively for religious, charitable, so ational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (a) instead of the contributor name and address), II, and III.	cientific,				
year, contribution is checked, enter purpose. Don't o	ion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from ns exclusively for religious, charitable, etc., purposes, but no such contributions totaled mer here the total contributions that were received during the year for an exclusively religious complete any of the parts unless the General Rule applies to this organization because it able, etc., contributions totaling \$5,000 or more during the year	nore than \$1,000. If this box is, charitable, etc., received <i>nonexclusively</i>				
answer "No" on Part IV, li	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fine 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF ling requirements of Schedule B (Form 990).					
LHA For Paperwork Redu	ction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.	Schedule B (Form 990) (2022)				

Name of organization

ASHOKA

51-0255908

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Name, address, and ZIF + 4	\$\$_1,994,502.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	* *	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	Hullo, avai 635, alla Elf T T	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number Name of organization ASHOKA 51-0255908 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (d) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 7 Х Person **Payroll** 503,858. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. Person **Payroll** Noncash (Complete Part II for

Name of organization

ASHOKA

Employer identification number

51-0255908

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	

Name of or	rganization		Employer identification number		
ASHOKA			51-0255908		
Part III	Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a) the completing Part III, enter the total of exclusively religious, charused uplicate copies of Part III if additional sp	nrough (e) and the following line entri ritable, etc., contributions of \$1,000 or l e	ction 501(c)(7), (8), or (10) that total more than \$1,000 for the year y. For organizations ess for the year. (Enter this info. once.)		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-	Transferee's name, address, and	(e) Transfer of gift	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
_	Transferee's name, address, and	(e) Transfer of gift	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
_	(e) Transfer of Transferee's name, address, and ZIP + 4		r of gift Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	Transferee's name, address, and	(e) Transfer of giff	Relationship of transferor to transferee		

SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022
Open to Public Inspection

51-0255908

Name of the organization

ASHOKA

Employer identification number

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after July 25,2006, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ______ 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Sche	dule D (Form 990) 2022 ASHOKA					51-025	5908	Pa	age 2
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Oth	er Simila	r Assets	contin		
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant	use of its			
	collection items (check all that apply):								
а	Public exhibition	d	Loan or exc	hange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	how they further th	e organization's ex	empt purpo	se in Part	XIII.		
5	During the year, did the organization solicit o	r receive donations o	f art, historical treas	sures, or other simil	ar assets	_	_	_	,
	to be sold to raise funds rather than to be ma						Yes		No
Par	t IV Escrow and Custodial Arran		te if the organizatio	n answered "Yes" o	on Form 990), Part IV,	line 9, or		
	reported an amount on Form 990, Par	•							
1a	Is the organization an agent, trustee, custodi		•				7	_	1
	on Form 990, Part X?						_ Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	owing table:				A		
							Amount		
	Beginning balance								
	Additions during the year								
_	Distributions during the year								
f	Ending balance						7	_	1
	Did the organization include an amount on Fo		•				_ Yes		│ No ┐
Par	If "Yes," explain the arrangement in Part XIII. t V Endowment Funds. Complete i								
ı uı	Endownient i dias. Complete i	(a) Current year	(b) Prior year	(c) Two years back		years back	(e) Four	veare l	hack
4.	Designing of year balance	32,589,494.	35,252,739.	, ,	+ ' '	97,317.	· ,		
	Beginning of year balance	164,256.	175,100.		-	28,886.			
	Contributions	1,259,756.	-2,836,793.					023,	
	Net investment earnings, gains, and losses	1,235,730.	2,000,700.	0,001,003	• -, -	2,463,422.		020,	-
	Grants or scholarships Other expenditures for facilities								
-				1,184,775					
f	Administrative expenses	3,727.	1,552.			3,367.		9 !	567.
g		34,009,779.	32,589,494.			86,258.	24	597,3	
2	Provide the estimated percentage of the curr				,	,	,		
a	Board designated or quasi-endowment	crit year erid balariee	%	y ricia as.					
b	Permanent endowment 90.6000	%							
c	Term endowment 9.4000								
	The percentages on lines 2a, 2b, and 2c sho								
За	Are there endowment funds not in the posse	•	tion that are held ar	nd administered for	the				
	organization by:	3						Yes	No
	(i) Unrelated organizations						3a(i)		Х
	(ii) Related organizations						3a(ii)		Х
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	ed on Schedule R?						
4	Describe in Part XIII the intended uses of the								
Par	t VI Land, Buildings, and Equipm								
	Complete if the organization answered	d "Yes" on Form 990	, Part IV, line 11a. S	ee Form 990, Part 2	K, line 10.				
	Description of property	(a) Cost or of basis (investm	', '	, ,	Accumulat lepreciation		(d) Bool	(value	;
1a	Land								
	Buildings								
	Leasehold improvements								
	Equipment		1	,028,407.	823,	737.		204,6	570.
	Other		2	,572,220.	1,897,	044.		675,3	176.
	. Add lines 1a through 1e. (Column (d) must e		-	· · · · · · · · · · · · · · · · · · ·				879,8	346.

Schedule D (Form 990) 2022 ASHOKA			51-0255908	Page 🤄
Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"		T.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost of	r end-of-year market	value
(1) Financial derivatives				
(2) Closely held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(G) (H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost of	r end-of-year market	t value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.	on Form 000 Port IV line	11d Soc Form 000 Bort V line 15		
Complete if the organization answered "Yes"	Description	11d. See Form 990, Part A, line 15.	(b) Book	value
· · · · · · · · · · · · · · · · · · ·	Description		(b) Book	value
<u>(1)</u>				
(2) (3)				
(3) (4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 15.)			
Part X Other Liabilities.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line		
1. (a) Description of liability			(b) Book	value
(1) Federal income taxes				
(2) DUE TO RELATED PARTIES			1,	218,826.
(3)				
(4)				
(5)				
<u>(6)</u>				
(0)				

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

1,218,826.

(9)

Part XI	Reconciliation of Revenue per Audited Financial St		e per Return.
	Complete if the organization answered "Yes" on Form 990, Part IV,		
	al revenue, gains, and other support per audited financial statements		1
	bunts included on line 1 but not on Form 990, Part VIII, line 12:		
	unrealized gains (losses) on investments		
	ated services and use of facilities		
	overies of prior year grants		
	er (Describe in Part XIII.)		20
	lines 2a through 2d		
	tract line 2e from line 1 ounts included on Form 990, Part VIII, line 12, but not on line 1:		
	estment expenses not included on Form 990, Part VIII, line 7b	4a	
	er (Describe in Part XIII.)	1 1	
			4c
	l lines 4a and 4b al revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 1.		
Part XI	Reconciliation of Expenses per Audited Financial S	tatements With Expen	ses per Return.
	Complete if the organization answered "Yes" on Form 990, Part IV,		•
1 Tota	al expenses and losses per audited financial statements		1
	ounts included on line 1 but not on Form 990, Part IX, line 25:		
	ated services and use of facilities	2a	
	r year adjustments	1 1	
	er losses		
	er (Describe in Part XIII.)	1 1	
e Add	lines 2a through 2d		2e
	tract line 2e from line 1		
	ounts included on Form 990, Part IX, line 25, but not on line 1:		
a Inve	stment expenses not included on Form 990, Part VIII, line 7b	4a	
b Oth	er (Describe in Part XIII.)	4b	
c Add	lines 4a and 4b		4c
5 Tota	al expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	18.)	5
	II Supplemental Information.		
	e descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide		arty, me 4, rarty, me 2, rarty,
PART V,	LINE 4:		
ASHOKA 1	MAINTAINS DONOR-RESTRICTED AND BOARD-DESIGNATED FUNDS	S WHOSE PURPOSE	
		, whose routest	
IS TO P	ROVIDE LONG TERMS SUPPORT FOR PROGRAMS. ON THOSE FUNI	OS THAT ARE	
PERMANE	NTLY RESTRICTED OR TEMPORARILY RESTRICTED, THE ENDOWN	MENT TRUSTEES	
FOLLOW '	THE EXPLICIT DIRECTIONS OF THE DONOR WHERE APPLICABLE	E. PERMANENTLY	
RESTRIC	TED NET ASSETS ARE RESTRICTED TO INVESTMENT IN PERPE	PUITY, THE	
INCOME	FROM WHICH IS AVAILABLE FOR PROGRAMS INCLUDING CHANGI	E-MAKING,	
EDUCATIO	ON AND SOCIAL DEVELOPMENT, WOMEN ENTREPRENEURS, HEAL	TH AND HUNGER,	
THE ENV	RONMENT, JUSTICE AND PEACE, AND SOCIAL ENTREPRENEURS	SHIP AMONG	
OTHERS.			

Schedule D) (Form 990) 2022	ASHOKA	51-0255908	Page 5
Part XIII	(Form 990) 2022 Supplemental Infor	mation (continued)		

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

ASHOKA 51-0255908 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (e) If activity listed in (d) (a) Region (b) Number of (c) Number of (d) Activities conducted in the region (f) Total employees, agents, and expenditures offices (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region EAST ASIA AND THE PACIFIC PROGRAM SERVICES FELLOW SEARCH/SUPPORT 1,416,209. EUROPE (INCLUDING 15,443,760. ICELAND & GREENLAND) 13 147 PROGRAM SERVICES FELLOW SEARCH/SUPPORT MIDDLE EAST AND NORTH AFRICA PROGRAM SERVICES FELLOW SEARCH/SUPPORT 804,276. 2 18 NORTH AMERICA 7 PROGRAM SERVICES FELLOW SEARCH/SUPPORT 666,180. 1 SOUTH AMERICA 5 29 PROGRAM SERVICES FELLOW SEARCH/SUPPORT 2,408,483. SOUTH ASIA PROGRAM SERVICES FELLOW SEARCH/SUPPORT 860,316. SUB-SAHARAN AFRICA 3 PROGRAM SERVICES FELLOW SEARCH/SUPPORT 1,784,959. EAST ASIA AND THE PACTETO 0 0 GRANTS TO RECIPIENTS 204,509. 30 266 23,588,692. 3 a Subtotal **b** Total from continuation 0 6,475,902. 0 sheets to Part I Totals (add lines 3a 30 266 30,064,594. and 3b)

Schedule F (Form 990) ASHOKA 51-0255908 Page 1

Schedule F (Form 990)	ASHOKA			51-0255908	Page
Part I Continuation	on of Activitie		1. (Schedule F (Form 990), Part I, line 3)		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EUROPE (INCLUDING					
ICELAND & GREENLAND)	0	0	GRANTS TO RECIPIENTS		3,345,587
MIDDLE EAST AND					
NORTH AFRICA	0	0	GRANTS TO RECIPIENTS		56,939.
NORTH AMERICA	0	0	GRANTS TO RECIPIENTS		242,956.
SOUTH AMERICA	0	0	GRANTS TO RECIPIENTS		488,288
SOUTH ASIA	0	0	GRANTS TO RECIPIENTS		169,588
SUB-SAHARAN AFRICA	0	0	GRANTS TO RECIPIENTS		2,172,544
					6 475 900
Totals	•				6,475,902.

recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

Schedule F (Form 990) 2022 Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any

Page 2

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	15,033.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	6,239.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	25,055.	WIRE	0.		
		THEODE / THE HETME						
		EUROPE (INCLUDING ICELAND &						
		GREENLAND)	AWARDS	22,268.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	20,604.	WIRE	0.		
		THEODE / THE HETME						
		EUROPE (INCLUDING ICELAND &						
			AWARDS	15,033.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	15,033.	WIRE	0.		
		EIDODE / INGLIDING						
		EUROPE (INCLUDING ICELAND &						
		GREENLAND)	AWARDS	20,604.	WIRE	0.		

21

3 Enter total number of other organizations or entities

Part II Continuation of	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90). Part II. line 1)		rage 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	20,604.	WIRE	0.		
		THEODE / THE HETNE						
		EUROPE (INCLUDING ICELAND &						
		GREENLAND)	AWARDS	27,517.	WIRE	0.		
		GREENDAND)	AWAILUU	27,317.	WIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	25,055.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	AWARDS	15,033.	MIDE	0.		
		GREENDAND /	AWARDS	15,055.	WIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	15,033.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &	ALIADDO	15 022	MIDE			
		GREENLAND)	AWARDS	15,033.	WIRE	0.		+
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	17,902.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	33,625.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	17,902.	WIRE	0.		

Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	r age z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	17,703.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
			AWARDS	17,902.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &	ALVADDO	E2 428	MIDE	0		
		GREENLAND)	AWARDS	53,428.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	22,232.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	AWARDS	25,055.	WIRE	0.		
		I MOII IC	THIRDS	25,055.	WIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	15,033.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
			AWARDS	15,033.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	16,692.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
			AWARDS	20,604.	WIRE	0.		

Port II Continuation of	f Owente and Other	Assistance to Ouncuire	tions on Futition Outside the	I ladita di Ctata a	(Cala adula E /Eaura C	100\ Dart II lina 1	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Faye
	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	990), Part II, line 1		
1 (a) Name of organization	(b) IRS code section	(a) Dagion	(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	cash disbursement	non-cash assistance	of non-cash assistance	valuation (book, FM appraisal, other)
		TUDODE / TNGI UDING						
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	AWARDS	25,055.	MIDE	0		
		GREENLAND)	AWARDS	25,055.	MIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	AWARDS	17,674.	MTDD	0.		
		GREENLAND)	AWARDS	17,674.	MIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &	CONTRIBUTIONS					
		GREENLAND)	DISBURSED	26,691.	WIDE	0.		
		GREENDAND /	DIBBORSED	20,031.	WIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &	CONTRIBUTIONS					
		GREENLAND)	DISBURSED	19,113.	WIRE	0.		
		,		15,115.				
		EUROPE (INCLUDING						
		ICELAND &	CONTRIBUTIONS					
		GREENLAND)	DISBURSED	10,933.	WIRE	0.		
		,		20,500.				
		EUROPE (INCLUDING						
		ICELAND &	CONTRIBUTIONS					
		GREENLAND)	DISBURSED	12,722.	WIRE	0.		
		,						
		EUROPE (INCLUDING						
		ICELAND &	CONTRIBUTIONS					
		GREENLAND)	DISBURSED	65,303.	WIRE	0.		
				1				
		EUROPE (INCLUDING						
		ICELAND &	CONTRIBUTIONS					
		GREENLAND)	DISBURSED	27,044.	WIRE	0.		
		SOUTH AMERICA	AWARDS	5,801.	WIRE	0.		

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Part II	Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name o	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			SOUTH AMERICA	CONTRIBUTIONS DISBURSED	38,489.	MIDE	0.		
			SOUTH AMERICA	DISBURSED	30,403.	WIKE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	56,218.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	53,581.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	63,150.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	66,826.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	9,935.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	56,244.	WIRE	0.		
			GUD GAUADAN						
			SUB-SAHARAN AFRICA	AWARDS	55,410.	WIRE	0.		
			SUB-SAHARAN				_		
			AFRICA	AWARDS	88,039.	WIRE	0.		

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Part II	Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	
1 (a) Name	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM' appraisal, other)
			GUD GAUADAN						
			SUB-SAHARAN AFRICA	AWARDS	56,218.	WIRE	0.		
					30,210.				
			SUB-SAHARAN						
			AFRICA	AWARDS	56,144.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	45,657.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	55,410.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	56,244.	WIRE	0.		
					, -				
			SUB-SAHARAN AFRICA	AWARDS	5,227.	MIDE	0.		
			AFRICA	AWARDS	5,227.	WIKE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	80,754.	WIRE	0.		
			SUB-SAHARAN						
			AFRICA	AWARDS	62,835.	WIRE	0.		
			DUDODE (TNOTUDENS						
			EUROPE (INCLUDING ICELAND &						
			GREENLAND)	AWARDS	48,000.	WIRE	0.		

 Schedule F (Form 990)
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Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	AWARDS	10,000.	WIRE	0.		
		EAST ASIA AND THE	AWARDS	15,033.	WIDE	0.		
		I ACIF IC	AWARDS	13,033.	WIKE	0.		

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

Schedule F (Form 990) 2022

Part III can be duplicated it	additional space is needed		T	T			
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
FELLOW STIPENDS	EAST ASIA AND THE PACIFIC	4	129,457.	WIRE	0.		
	EUROPE (INCLUDING ICELAND &						
FELLOW STIPENDS	GREENLAND)	44	2,452,407.	WIRE	0.		
	MIDDLE EAST AND						
FELLOW STIPENDS	NORTH AFRICA	4	41,068.	WIRE	0.		
FELLOW STIPENDS	NORTH AMERICA	7	241,126.	MIDE	0.		
- FEDEOM SITTENDS	NORTH AMERICA	,	241,120.	WIRE	0.		
FELLOW STIPENDS	SOUTH AMERICA	14	398,652.	WIRE	0.		
FELLOW STIPENDS	SOUTH ASIA	6	169,588.	WIRE	0.		
THE LOW CHILDING	SUB-SAHARAN	20	1 264 707	NATE OF THE PARTY			
FELLOW STIPENDS	AFRICA	20	1,264,787.	WIRE	0.		
AWARDS	EAST ASIA AND THE PACIFIC	31	21,450.	 WIRE	0.		
·			,				
	EUROPE (INCLUDING ICELAND &						
AWARDS	GREENLAND)	28	114,847.	WIRE	0.		

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 Schedule F (Form 990)
 ASHOKA
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(a) Type of grant or assistance	(b) Region	(c) Number of recipients		tates. (Schedule F (Form 990), (e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
					400.014.100		appraisal, other)
	MIDDLE EAST AND						
AWARDS	NORTH AFRICA	7	5,455.	WIRE	0.		
WARDS	NORTH AMERICA	9	1,830.	WIRE	0.		
			,				
AWARDS	SOUTH AMERICA	38	33,471.	MIDE	0.		
WALDS	BOOTH AMERICA	30	33,471.	WIKE	0.		
	SUB-SAHARAN						
AWARDS	AFRICA	11	33,157.	WIRE	0.		

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Schedule F (Form 990) 2022 Part IV Foreign Forms ASHOKA

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Part V Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of
investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c)
(estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.
PART I, LINE 2:
THE GOAL OF THE STIPEND IS TO PROVIDE ASHOKA FELLOWS THE FINANCIAL
FREEDOM TO FULLY PURSUE THE EXPANSION OF THEIR NEW IDEAS UP TO FOUR
YEARS, ON AVERAGE THREE YEARS, FROM THEIR ELECTION.
ONCE A CANDIDATE HAS BEEN APPROVED BY THE BOARD AND IS ELECTED AN
AFFILIATE (NON-FELLOW) OR FELLOW, THE GLOBAL VENTURE TEAM AND THE
AFFILIATE OR FELLOW REVIEWS HIS/HER FINANCIAL DISCLOSURE FORM TO
DETERMINE THE APPROPRIATE STIPEND THAT WILL ALLOW THE RECIPIENT TO FOCUS
ON HIS/HER NEW IDEA FULL-TIME. GLOBAL VENTURE PROVIDES AN IMPORTANT
CHECK-IN ENSURING THAT STIPENDS ARE ALIGNED WITH ASHOKA GLOBAL POLICY AND
ENSURE ITS FAIR APPLICATION ACROSS ITS FELLOWSHIP.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Open to Public

Inspection

Name of the organization **Employer identification number** 51-0255908 ASHOKA Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) PARITY BALTIMORE INCORPORATED 547 NE 88TH ST 85-0771143 501(C)(3) SEATTLE, WA 98115 92,500. 0 AWARD 1. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 0. Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2022 ASHOKA 51-0255908 Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
AWARD	31	14,364.	0.		
FELLOW STIPENDS	21	1,485,383.	0.		
Part IV Supplemental Information. Provide the information re	equired in Part I, lin	e 2; Part III, column	(b); and any other ad	Iditional information.	
PART I, LINE 2:					
THE GOAL OF THE STIPEND IS TO PROVIDE ASHOKA FELLO	OWS THE FINANC	IAL FREEDOM			
TO FULLY PURSUE THE EXPANSION OF THEIR NEW IDEA FO	OR UP TO 4 YEA	RS AND ON			
AVERAGE 3 YEARS FROM THE ELECTION.					
ONCE A CANDIDATE HAS BEEN APPROVED BY THE BOARD A	ND IS ELECTED	AN AFFILIATE			
(NON-FELLOW) OR FELLOW, THE GLOBAL VENTURE TEAM A	ND THE AFFILIA	TE/FELLOW			
REVIEW HIS/HER FINANCIAL DISCLOSURE FORM TO DETER					

Schedule I	Form 990) ASHOKA Supplemental Information	51-0255908	Page 2
Part IV	Supplemental Information		
FULL-TIME	GLOBAL VENTURE PROVIDES AN IMPORTANT CHECK-IN ENSURING THAT		
STIPENDS	ARE ALIGNED WITH ASHOKA'S GLOBAL POLICY AND ENSURE ITS FAIR		
APPLICATI	ON ACROSS ITS FELLOWSHIP.		

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

ASHOKA Employer identification number 51-0255908

Pá	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7				
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) KONSTANZE FRISCHEN	(i)	189,883.	0.	0.	0.	3,342.	193,225.	0.
LEADERSHIP GROUP MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ROBERT SPOER	(i)	170,671.	0.	0.	0.	8,921.	179,592.	0.
LEADERSHIP GROUP MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) DIANA WELLS	(i)	176,436.	0.	0.	0.	2,129.	178,565.	0.
LEADERSHIP TEAM & PRESIDENT EMERITA	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ANNE EVANS	(i)	170,883.	0.	0.	0.	3,727.	174,610.	0.
LEADERSHIP GROUP MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) CONRAD CARTER	(i)	160,284.	0.	0.	0.	566.	160,850.	0.
LEADERSHIP GROUP MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) STUART YASGUR	(i)	159,576.	0.	0.	0.	681.	160,257.	0.
LEADERSHIP GROUP MEMBER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

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chedule J (Form 990) 2022 ASHOKA	51-0255908	Page 3
Part III Supplemental Information		
rovide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete	e this part for any additional informati	ion.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **Employer identification number** 51-0255908 ASHOKA

Types of Property Part I (a) (b) (c) (d) Check if Number of Noncash contribution Method of determining contributions or amounts reported on applicable noncash contribution amounts items contributed Form 990, Part VIII, line 1g Art - Works of art Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 Clothing and household goods 5 Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 Securities - Publicly traded 282,814. CLOSING SELLING PRICE X 9 Securities - Closely held stock 10 Securities - Partnership, LLC, or 11 trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures Qualified conservation contribution - Other 14 Real estate - Residential 15 Real estate - Commercial 16 Real estate - Other 17 18 Collectibles Food inventory 19 Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 Scientific specimens 23 Archeological artifacts 24 25 Other 26 Other 27 Other 28 Other Number of Forms 8283 received by the organization during the tax year for contributions 0 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for Х exempt purposes for the entire holding period? 30a **b** If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X contributions? 32a **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, 33 describe in Part II

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2022

LHA

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

Inspection

ASHOKA	51-0255908
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
CORE STAKEHOLDERS:	
SELECTING AND ENGAGING KEY PARTNERS WHO WILL WORK WITH ASHOKA TO CREATE	
SOCIETAL CHANGE.	
EXPENSES \$ 5,752,271. INCLUDING GRANTS OF \$ 244,067. REVENUE \$ 154,926.	
PART IV AND XIII, FINANCIAL STATEMENTS AND REPORTING:	
PART IV, LINE 12B AND PART XIII, LINE 2B, 2C HAS BEEN ANSWERED NO DUE	
TO THE FACT THAT ASHOKA IS IN THE PROCESS OF COMPLETING THE AUDIT FOR	
THE CONSOLIDATED ASHOKA FINANCIAL STATEMENTS FOR FISCAL YEAR ENDING	
08/31/2023.	
FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:	
ARGENTINA, AUSTRIA, BRAZIL, CANADA,	
CHILE, COLOMBIA, EGYPT, FRANCE,	
GERMANY, INDIA, INDONESIA, ITALY,	
JAPAN, KENYA, MEXICO, NETHERLANDS,	
NIGERIA, PHILIPPINES, POLAND, SENEGAL,	
SINGAPORE, SOUTH AFRICA, SOUTH KOREA, SPAIN,	
SWEDEN, SWITZERLAND, THAILAND, TURKEY,	
UNITED KINGDOM, VENEZUELA, ROMANIA, ISRAEL,	
BELGIUM	
FORM 990, PART VI, SECTION B, LINE 11B:	

Name of the organization ASHOKA	Employer identification number 51-0255908
ASHOKA HAS ITS FORM 990 PREPARED BY AN OUTSIDE ACCOUNTING FIRM AND HAS	
ESTABLISHED THE FOLLOWING REVIEW PROCESS TO ENSURE THAT THE INFORMATION	
REPORTED IS COMPLETE AND ACCURATE. THE FINANCE DIRECTOR AND CFO REVIEW THE	
FORM 990 AFTER A DRAFT IS PREPARED. ONCE APPROVED BY THE FINANCE DIRECTOR	
AND CFO, THE CFO FORWARDS THE 990 TO THE CEO FOR REVIEW. ANY COMMENTS OR	
UPDATES GIVEN TO THE CFO BY THE CEO ARE PASSED ALONG TO THE ACCOUNTING	
FIRM. THE ACCOUNTING FIRM REVIEWS THE COMMENTS AND MAKES CHANGES AS	
WARRANTED. THE UPDATED 990 IS GIVEN TO THE BOARD SECRETARY, WHO	
DISTRIBUTES THE 990 ELECTRONICALLY TO THE FULL BOARD OF DIRECTORS FOR	
REVIEW BEFORE FILING WITH THE IRS.	
FORM 990, PART V, LINE 2A: NUMBER OF EMPLOYEES	
THE NUMBER SHOWN IN PART V, LINE 2A, REPRESENTS NUMBER REPORTED ON 2022	
FORM W-3. THERE ARE 379 EMPLOYEES, ACROSS THE FILING ORGANIZATION'S	
FOREIGN SUBSIDIARIES AND GLOBAL OFFICES.	
FORM 990, PART VI, SECTION B, LINE 12C:	
ASHOKA CURRENTLY HAS IN PLACE A CONFLICT OF INTEREST POLICY THAT APPLIES TO	
BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES, WHICH IT ANNUALLY MONITORS AND	
ENFORCES. THE BOARD CURRENTLY MANDATES THAT ALL MEMBERS OF MANAGEMENT AND	
THE GOVERNING BODY ANNUALLY DISCLOSE ANY POTENTIAL OR ACTUAL CONFLICTS THAT	
MAY EXIST. IF A POTENTIAL OR ACTUAL CONFLICT OF INTEREST EXISTS, THE	
INTERESTED PARTY SHALL LEAVE THE BOARD OR BOARD COMMITTEE MEETING WHILE THE	
DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON. THE	
REMAINING BOARD OR BOARD COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF	
INTEREST EXISTS AND THE APPROPRIATE COURSE OF REMEDY.	

232212 10-28-22 Schedule O (Form 990) 2022

Name of the organization ASHOKA	Employer identification number 51-0255908
THE MINUTES OF THE BOARD AND ALL BOARD COMMITTEES SHALL CONTAIN:	
(A) THE NAMES OF THE PERSONS WHO DISCLOSED OR OTHERWISE WERE FOUND TO HAVE	
A FINANCIAL INTEREST, THE NATURE OF THE FINANCIAL INTEREST, ANY ACTION	
TAKEN TO DETERMINE WHETHER A CONFLICT OF INTEREST WAS PRESENT, AND THE	
BOARD'S OR BOARD COMMITTEE'S DECISION AS TO WHETHER A CONFLICT OF INTEREST	
IN FACT EXISTED, AND	
(B) THE NAMES OF THE PERSONS WHO WERE PRESENT FOR DISCUSSIONS AND VOTES	
RELATING TO THE TRANSACTION OR ARRANGEMENT, THE CONTENT OF THE DISCUSSION,	
INCLUDING ANY ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT, AND	
A RECORD OF ANY VOTES TAKEN IN CONNECTION WITH THE PROCEEDINGS.	
FORM 990, PART VI, SECTION B, LINE 15A:	
AT ASHOKA, SALARIES ARE SET BY USING A SALARY FRAMEWORK FOR THAT COUNTRY,	
WHICH IS DEVELOPED BY AN EXTERNAL CONSULTANT THAT USES MARKET/INDUSTRY	
INFORMATION TO DETERMINE THE SALARY RANGES FOR EACH OF ASHOKA'S	
PROFESSIONAL LEVELS. THIS SALARY FRAMEWORK IS APPLIED TO ALL EMPLOYEES	
SALARIES, INCLUDING THE ONES OF THE LEADERSHIP TEAM (INCLUDING CEO) AND	
SENIOR LEADERS. ANY COMPENSATION CHANGES FOR THE CEO MUST BE APPROVED BY	
THE BOARD COMPENSATION COMMITTEE. ANY COMPENSATION CHANGES FOR THE TWO	
OTHER MEMBERS OF THE LEADERSHIP TEAM MUST BE APPROVED BY THE CEO. ANY	
COMPENSATION CHANGES FOR SENIOR LEADERS ARE TO BE REVIEWED AND APPROVED BY	
THE LEADERSHIP TEAM MEMBER WHO IS THEIR ACCOUNTABILITY PARTNER (MANAGER).	
ONCE THE PERFORMANCE REVIEW DECISIONS ARE FINALIZED, ASHOKA COMMUNICATES	
THIS TO ALL SENIOR LEADERS AND THE LEADERSHIP TEAM IN WRITING (LETTER	
FORMAT). THIS PROCESS WAS LAST UNDERTAKEN IN FY23.	

Schedule O (Form 990) 2022		Page 2
Name of the organization ASHOKA		Employer identification number 51-0255908
AL,AR,CA,FL,GA,HI,IL,KS,KY,MA,MD,MI,MS,MN,NJ,NH,NM,NY,OR,PA	RI,SC,TN,UT,VA	
WV,WI		
FORM 990, PART VI, SECTION C, LINE 19:		
ASHOKA MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST I	POLICY,	
FINANCIAL STATEMENTS, AND FORM 990 AVAILABLE FOR PUBLIC INS	PECTION AS	
REQUIRED UNDER SECTION 6104 OF THE INTERNAL REVENUE CODE. 7	THE INFORMATION	
IS AVAILABLE UPON WRITTEN REQUEST AT 1000 WILSON BLVD, ARLIN	NGTON, VA,	
22209, USA. THE FORM 990 AND AUDITED FINANCIALS ARE ALSO AV	AILABLE TO THE	
PUBLIC ON ASHOKA'S WEBSITE AND ON WWW.GUIDESTAR.ORG.		
FORM 990, PART IX, LINE 11G, OTHER FEES:		
CONSULTING:		
PROGRAM SERVICE EXPENSES	2,544,536.	
MANAGEMENT AND GENERAL EXPENSES	1,350,150.	
FUNDRAISING EXPENSES	145,740.	
TOTAL EXPENSES	4,040,426.	
OUTSIDE SERVICE:		
PROGRAM SERVICE EXPENSES	2,012,084.	
MANAGEMENT AND GENERAL EXPENSES	719,573.	
FUNDRAISING EXPENSES	27,526.	
TOTAL EXPENSES	2,759,183.	
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	6,799,609.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
UNREALIZED FOREIGN EXCHANGE GAIN (LOSS)	-1,868,193.	
CUMULATIVE TRANSLATION ADJUSTMENTS	3,452,640.	

Name of the organization ASHOKA	Employer identification nur	mber
TOTAL TO FORM 990, PART XI, LINE 9 1,58	4,447.	
FORM 990, PART VIII, TOTAL REVENUE:		
ASHOKA UTILIZES A COMMITMENTS BUDGET TO TRACK AND PLAN REVENUES, WHICH	н	
ALTHOUGH HAVE ALREADY BEEN RECOGNIZED IN PRIOR YEAR INCOME STATEMENTS		
ARE AVAILABLE FOR THE PURPOSE OF FUNDING THE 3-YEAR COMMITMENTS MADE		
ASHOKA FELLOWS. IN ADDITION TO THE REVENUE LISTED IN PART 1, LINE12		
(\$25.8M), THIS COMMITTED AMOUNT INCREASED THE REVENUE AVAILABLE TO FU	ND	
ASHOKA'S FELLOWS BY \$13.6M IN FY 2023.		

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

ASHOKA

Employer identification number 51-0255908

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
ASHOKA LLC - 81-4708972					
1000 WILSON BLVD, SUITE 1900	PLATFORM FOR SOCIAL				
ARLINGTON, VA 22201	ENTREPRENEURS	DELAWARE	109,348.	2,951,217. ASF	HOKA
ASHOKA EMPREDENDORES SOCIALES ASOCI					
JUNCAL 840, 10 C	PLATFORM FOR SOCIAL				
BUENOS AIRES, ARGENTINA C1062ABF	ENTREPRENEURS	ARGENTINA	1,027,680.	417,178.ASF	HOKA
ASHOKA GEMEINNUTZIGE GMBH					
SCHOTTENRING 25/DG	PLATFORM FOR SOCIAL				
VIENNA, AUSTRIA 1010	ENTREPRENEURS	AUSTRIA	1,442,185.	1,321,724.ASF	HOKA
ASHOKA BRASIL					
RUA CARLOS COMENALE, 263	PLATFORM FOR SOCIAL				
SAO PAULO, BRAZIL 01332-030	ENTREPRENEURS	BRAZIL	685,089.	906,541. ASH	HOKA

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(g) Section 51 control tity entity	rolled
Yes	No
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Х	
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

ASHOKA 51-0255908

Part I Continuation of Identification of Disregarded Entities

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
FUNDACION DE LIDERAZGO SOCIAL ASHOKA					
TRIANA 849, PROVIDENCIA	PLATFORM FOR SOCIAL				
SANTIAGO, CHILE	ENTREPRENEURS	CHILE	56,521.	110,774. ASHOR	TA .
ASHOKA EAST AFRICA (KENYA)					
GARDEN RD OFFICE 4, B2 HOUSE, 8	PLATFORM FOR SOCIAL				
NAIROBI, KENYA	ENTREPRENEURS	KENYA	545,119.	243,005. ASHOR	TA .
ASHOKA FRANCE					
28 PLACE DE LA BOURSE	PLATFORM FOR SOCIAL				
PARIS, FRANCE 75002	ENTREPRENEURS	FRANCE	2,898,334.	1,944,019. ASHOR	TA .
ASHOKA DEUTSCHLAND					
PRINZREGENTENPLATZ 10	PLATFORM FOR SOCIAL				
MUNCHEN, GERMANY 81675	ENTREPRENEURS	GERMANY	1,881,395.	4,080,613. ASHOR	TA .
ASHOKA INDIA					
54, 1ST CROSS, DOMLUR LAYOUT	PLATFORM FOR SOCIAL				
BANGALORE, INDIA 560071	ENTREPRENEURS	INDIA	242,341.	682,665. ASHOR	Ä
ASHOKA INDONESIA					
JL. ANCOL TIMUR XIV NO. 1	PLATFORM FOR SOCIAL				
BANDUNG, JAWA BARAT, INDONESIA 40254	ENTREPRENEURS	INDONESIA	377,356.	223,309. ASHOR	Ä
ASHOKA ITALIA					
VIA AURELIO SALICETI 10, ROMA, RM 00153 - V	PLATFORM FOR SOCIAL				
MILANO, ITALY 20121	ENTREPRENEURS	ITALY	646,274.	302,030. ASHOR	TA .
ASHOKA JAPAN					
GINZA FUGETSUDO, BUILDING 6F, 6-6-1 GINZA C	PLATFORM FOR SOCIAL				
TOKYO, JAPAN 104-0061	ENTREPRENEURS	JAPAN	235,187.	300,082. ASHOR	TA .
ASHOKA KOREA					
SUNGDONG-GU, DDUKSUM-RO 1 NA-GIL 5, HEYGROU	N PLATFORM FOR SOCIAL				
SOUTH KOREA, SOUTH KOREA 04779	ENTREPRENEURS	SOUTH KOREA	338,742.	687,611. ASHOR	Ä
ASHOKA MEXICO (ASHOKA EMPRENDEDORES SOCIALES	3				
ASOCIACION CIVIL (A.C.)), TUXPAN 57, COLONIA	A PLATFORM FOR SOCIAL				
PLATFORM FOR SOCIAL, MEXICO CITY, MEXICO	ENTREPRENEURS	MEXICO	357,244.	463,876. ASHOR	'A

ASHOKA 51-0255908

Part I Continuation of Identification of Disregarded Entities

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
ASHOKA NETHERLANDS (STICHTING ASHOKA)					
LANGE VOORHOUT 32	PLATFORM FOR SOCIAL				
THE HAGUE, NETHERLANDS 2514 EE	ENTREPRENEURS	NETHERLANDS	634,199.	1,339,862.ASH	OKA
ASHOKA PHILIPPINES					
UNIT 301 3RD FLOOR, #3 BRIXTON STREET, BRGY	PLATFORM FOR SOCIAL				
PASIG CITY, PHILIPPINES 1603	ENTREPRENEURS	PHILIPPINES	120,209.	241,723. ASH	OKA
ASHOKA POLAND					
UL PACA 40	PLATFORM FOR SOCIAL				
WARSZAWA, POLAND 04-386	ENTREPRENEURS	POLAND	341,323.	2,590,884.ASH	OKA
ASHOKA SINGAPORE AND MALAYSIA					
141 MIDDLE ROAD, GSM BUILDING, #05-05	PLATFORM FOR SOCIAL				
DHOBY GHAUT, SINGAPORE 188976	ENTREPRENEURS	SINGAPORE	1,836.	110,119. ASH	OKA
ASHOKA ESPANA (FUNDACION ASHOKA					
EMPRENDEDORES SOCIALES), CALLEVANDERGOTEN, 1	PLATFORM FOR SOCIAL				
LOOM HOUSE, MADRID, SPAIN 28014	ENTREPRENEURS	SPAIN	2,224,350.	3,989,958. ASH	OKA
ASHOKA NORDICS (FKA ASHOKA SWEDEN)					
OLOFSGATAN 7B, 1TR	PLATFORM FOR SOCIAL				
STOCKHOLM, SWEDEN 11136	ENTREPRENEURS	SWEDEN	1,782,840.	1,603,936.ASH	OKA
ASHOKA SWITZERLAND (FONDATION ASHOKA SUISSE)					
RUE DU CONSEIL GENRAL 20	PLATFORM FOR SOCIAL				
GENEVA, SWITZERLAND 1205	ENTREPRENEURS	SWITZERLAND	1,121,213.	1,080,417.ASH	OKA
ASHOKA SOUTHERN AFRICA					
TYRWHITT AVENUE, ROSEBANK	PLATFORM FOR SOCIAL				
JOHANNESBURG, SOUTH AFRICA FT-2196	ENTREPRENEURS	SOUTH AFRICA	0.	0. ASH	OKA
ASHOKA THAILAND					
101/8, PHAHONYOTHIN 32 ROAD, SENA NIKHOM, KH	PLATFORM FOR SOCIAL				
BANGKOK, THAILAND 10900	ENTREPRENEURS	THAILAND	40,260.	41,900. ASH	OKA
ASHOKA VAKFI (ASHOKA FOUNDATION)					
GENERAL YAZGAN SOK. NO:14	PLATFORM FOR SOCIAL				
ISTANBUL, TURKEY	ENTREPRENEURS	TURKEY	372,941.	210,028.ASH	OKA

ASHOKA 51-0255908

Part I Continuation of Identification of Disregarded Entities

(a)	(b)	(c)	(d)	(e)	(f)	
Name, address, and EIN of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity	
ASHOKA UK & IRELAND						
PEOPLE'S MISSION HALL, 20-30 WHITE CHAPEL RD	PLATFORM FOR SOCIAL					
LONDON, UNITED KINGDOM E1 1EW	ENTREPRENEURS	UNITED KINGDOM	3,641,272.	2,981,336.	ASHOKA	
ASOCIACION CIVIL ASHOKA - VENEZEULA						
EDIF. MENE GRANDE, PISO 5, OFICINA 5-4, URB.	PLATFORM FOR SOCIAL					
CARACAS, VENEZUELA	ENTREPRENEURS	VENEZUELA	29,852.	141,407.	ASHOKA	
ASOCIACION ASHOKA - COLOMBIA						
LA CALLE 71 NO. 5-23 OFICINA 501	PLATFORM FOR SOCIAL					
BOGOTA, COLOMBIA	ENTREPRENEURS	COLOMBIA	14,615.	128,129.	ASHOKA	
FUNDATIA ASHOKA						
SECTOR 5, PETRACHE POENARU ST, NO.	PLATFORM FOR SOCIAL					
BUCHAREST, ROMANIA	ENTREPRENEURS	ROMANIA	249,016.	393,631.	ASHOKA	
ASHOKA ISRAEL						
98 USSISHKIN STREET	PLATFORM FOR SOCIAL					
TEL AVIV, ISRAEL 62031	ENTREPRENEURS	ISRAEL	72,617.	6,585.	ASHOKA	
ASHOKA ARAB WORLD						
93A ABDEL AZIZ AL SAUD ST, 7TH FLOO	PLATFORM FOR SOCIAL					
CAIRO, EGYPT 11451	ENTREPRENEURS	EGYPT	1,598,283.	3,797,545.	ASHOKA	
ASHOKA BELGIUM						
1000 BRUXELLES	PLATFORM FOR SOCIAL					
RUE JOSEPH II 20, BELGIUM	ENTREPRENEURS	BELGIUM	1,421,588.	593,603.	ASHOKA	
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		O 11 '(1)	D 1872 041 311
David III	Identification of Related Organizations Taxable as a Partnership.	Complete if the organization answered "Yes" on Form 990.	Part IV. line 34, because it had one or more related
Part III	Identification of Related Organizations Taxable as a Partnership. organizations treated as a partnership during the tax year.		

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General of managing partner?	Percentage ownership
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(t contr	i) etion b)(13) rolled ity?
		country)						Yes	No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V 7	Transactions With Related Organizations.	Complete if the organization answered	"Yes" on Form 99	0, Part IV, line 34	, 35b, or 36.
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1	During the tax year, did the organization engage in any of the following transactions	s with one or more re	elated organizations listed i	in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		Х	
	Gift, grant, or capital contribution to related organization(s)				1b		Х	
С	Gift, grant, or capital contribution from related organization(s)				1c		Х	
	Loans or loan guarantees to or for related organization(s)				1d		Х	
е	Loans or loan guarantees by related organization(s)				1e		Х	
f	Dividends from related organization(s)				1f		Х	
	Sale of assets to related organization(s)				1g		Х	
h	h Purchase of assets from related organization(s)							
	i Exchange of assets with related organization(s)							
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х	
1	Performance of services or membership or fundraising solicitations for related organ				11	Х		
m	Performance of services or membership or fundraising solicitations by related organ	nization(s)			1m	Х		
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)								
o Sharing of paid employees with related organization(s)								
p Reimbursement paid to related organization(s) for expenses								
q Reimbursement paid by related organization(s) for expenses								
r	Other transfer of cash or property to related organization(s)				1r		Х	
s	Other transfer of cash or property from related organization(s)				1s		Х	
2	If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete th	nis line, including covered r	relationships and transaction thresholds.				
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount in	olved/			
		, , ,						
1) 5	OUTH VENTURE INCORPORATION	L	1,134,975.	NET OF COST AND REVENUE				
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2)								
3)								
4)								
=1								
5)								
۵)								
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Schedule R (Form 990) 2022 ASHOKA 51-0255908 Page **4**

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) (f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	ers sec. Share of	Share of	Dispropor-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or	Percentage
of entity		(state or foreign	(related, unrelated, 50°	ers sec. Share of total	end-of-year	allocations	amount in box 20	partner?	ownership
		country)	sections 512-514) Yes	No income	assets	Yes No	(Form 1065)	Yes No	
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Schedule R (Form 990) 2022 ASHOKA	51-0255908	Page 5
Schedule R (Form 990) 2022 ASHOKA Part VII Supplemental Information		
Provide additional information for responses to questions on Schedule R. See instructions.		
PART I, IDENTIFICATION OF DISREGARDED ENTITIES:		
NAME AND ADDRESS OF DISREGARDED ENTITY:		
WANTE AND ADDRESS OF DISKEGARDED ENTITI:		
ASHOKA MEXICO (ASHOKA EMPRENDEDORES SOCIALES ASOCIACION		
CIVIL (A.C.))		
TUXPAN 57, COLONIA PLATFORM FOR SOCIAL		
MEXICO CITY, MEXICO 06760		

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print ASHOKA 51-0255908 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1000 WILSON BLVD, 1900 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. ARLINGTON, VA 22209 Enter the Return Code for the return that this application is for (file a separate application for each return) 1 **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ 01 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) 07 TOPE G FAJINGBESI The books are in the care of ► 1000 WILSON BLVD, 1900 - ARLINGTON, VA 22209 Telephone No. ▶ (703) 527-8300 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this If it is for part of the group, check this box JULY 15, 2024 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year ► X tax year beginning SEP 1, 2022 AUG 31, 2023 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

any nonrefundable credits. See instructions.

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less

If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and

Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

estimated tax payments made. Include any prior year overpayment allowed as a credit.

Form 8868 (Rev. 1-2022)

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Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print ASHOKA 51-0255908 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1000 WILSON BLVD, 1900 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. ARLINGTON, VA 22209 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ 01 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) 07 TOPE G FAJINGBESI The books are in the care of ► 1000 WILSON BLVD, 1900 - ARLINGTON, VA 22209 Telephone No. ▶ (703) 527-8300 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this If it is for part of the group, check this box JULY 15, 2024 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year ► X tax year beginning SEP 1, 2022 AUG 31, 2023 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

instructions

Form 990-T	E	Exempt Organization Business Income Tax Retur	'n	OMB No. 1545-0047
	For ca	lendar year 2022 or other tax year beginning SEP 1, 2022, and ending AUG 31, 2023		2022
Department of the Treesure		Go to www.irs.gov/Form990T for instructions and the latest information.		
Department of the Treasury Internal Revenue Service		Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3))-	Open to Public Inspection fo 501(c)(3) Organizations Only
A X Check box if address changed.		Name of organization (DEmp	loyer identification number
B Exempt under section	Print	ASHOKA		51-0255908
X 501(c)(3) 408(e) 220(e)	or Type	Number, street, and room or suite no. If a P.O. box, see instructions. 1000 WILSON BLVD, 1900		p exemption number instructions)
408A 530(a) 529(a) 529A		City or town, state or province, country, and ZIP or foreign postal code ARLINGTON, VA 22209		Check box if
	СВо	ook value of all assets at end of year		an amended return
G Check organization		X 501(c) corporation 501(c) trust 401(a) trust Other trust	State	college/university
H Check if filing only to		Claim credit from Form 8941 Claim a refund shown on Form 2439		,
		ration filing a consolidated return with a 501(c)(2) titleholding corporation		
		ed Schedules A (Form 990-T)		1
-		e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? d identifying number of the parent corporation.		Yes X No
L The books are in car		TOPE G FAJINGBESI Telephone number	(703)	527-8300
Part I Total Uni	relate	d Business Taxable Income		
1 Total of unrelated	busine	ss taxable income computed from all unrelated trades or businesses (see		
instructions)		·	1	0
2 Reserved			2	
3 Add lines 1 and 2			3	
4 Charitable contrib		(see instructions for limitation rules)		0
5 Total unrelated bu	ısiness	taxable income before net operating losses. Subtract line 4 from line 3		
6 Deduction for net	operati	ng loss. See instructions	6	
7 Total of unrelated	busine	ss taxable income before specific deduction and section 199A deduction.		
Subtract line 6 fro		·	7	
8 Specific deduction	n (gene	rally \$1,000, but see instructions for exceptions)		1,000
		duction. See instructions	_	
10 Total deductions	. Add li			1,000
11 Unrelated busine	ess taxa	able income. Subtract line 10 from line 7. If line 10 is greater than line 7,		
enter zero		,	11	0
Part II Tax Com	putat	ion		•
1 Organizations ta	xable a	s corporations. Multiply Part I, line 11 by 21% (0.21)	1	0
		ates. See instructions for tax computation. Income tax on the amount on	-	
Part I, line 11 from		Tax rate schedule or Schedule D (Form 1041)	. 2	

Other tax amounts. See instructions

Alternative minimum tax (trusts only)

Tax on noncompliant facility income. See instructions

Total. Add lines 3 through 6 to line 1 or 2, whichever applies

Proxy tax. See instructions

3 4

5

6

3

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6

Part	III 1	Tax and Payments							
1a	Foreig	gn tax credit (corporations attach Form 11	18; trusts attach Form 1116)	1a					
b	Other	credits (see instructions)		1b					
С	Gener	ral business credit. Attach Form 3800 (see							
d		t for prior year minimum tax (attach Form							
е	Total	credits. Add lines 1a through 1d				1e			
2		act line 1e from Part II, line 7				2			0.
3	Other	amounts due. Check if from: Form 4	4255 Form 8611 Form	า 8697	Form 8866				
		Other	(attach statement)			3			
4	Total	tax. Add lines 2 and 3 (see instructions).							
	sectio	n 1294. Enter tax amount here				4			0.
5	Curre	nt net 965 tax liability paid from Form 965	5-A, Part II, column (k)		,	5			0.
6a	Paym	ents: A 2021 overpayment credited to 202	22	6a					
b	2022	estimated tax payments. Check if section	643(g) election applies	6b					
С	Tax d	eposited with Form 8868		6с					
d	Foreig	n organizations: Tax paid or withheld at s	source (see instructions)	6d					
е	Backu	up withholding (see instructions)		6е					
f		t for small employer health insurance pren							
g	Other	credits, adjustments, and payments:	Form 2439	_					
		Form 4136 (Other Tot	al 6g					
7	Total	payments. Add lines 6a through 6g				7			
8	Estima	ated tax penalty (see instructions). Check	if Form 2220 is attached			8			
9		ue. If line 7 is smaller than the total of line				9			
10		payment. If line 7 is larger than the total o		paid		10			
11		the amount of line 10 you want: Credited			Refunded	11			
Part		Statements Regarding Certain <i>I</i>							
1	-	y time during the 2022 calendar year, did	•	•	•		Y	es	No
		a financial account (bank, securities, or oth		-	•				
		N Form 114, Report of Foreign Bank and	Financial Accounts. If "Yes," enter the	ne name o	of the foreign country			_	
	here	SEE STATEMENT 1						X	
2		g the tax year, did the organization receive							77
		n trust?							X
_		s," see instructions for other forms the org			Φ.				
3		the amount of tax-exempt interest receive							
4		available pre-2018 NOL carryovers here							
_		n on Schedule A (Form 990-T). Don't redu	•	•	•		ő.		
5		2017 NOL carryovers. Enter the Business			•				
	tne ar	mounts shown below by any NOL claimed							
		Business Activity	y Code		lable post-2017 NOL	carryove	er e		
				\$					
60	Did th	a argenization change its method of soci	ounting? (ago instructions)						Х
6a b		e organization change its method of acco s "Yes," has the organization described th			rm 11000 If "No "				
b		n in Part V	ie change on Form 990, 990-E2, 990	-FF, 01 F0	IIII 1120! II NO,				
Part		Supplemental Information							
		planation required by Part IV, line 6b. Als	o provide any other additional inform	nation Se	e instructions				
TOVIGE	tile ex	cplanation required by rail iv, line ob. Als	o, provide any other additional inform	iation. Se	e instructions.				
		nder penalties of perjury, I declare that I have examined t				edge and b	elief, it is true,		
Sign	CO	rrect, and complete. Declaration of preparer (other than	taxpayer) is based on all information of which prep	arer has any	_	Ath IDC	O alia avera della cond		tal.
Here			CFO			•	S discuss this ret er shown below (s		ith
	Si	gnature of officer	Date Title				s)? X Yes		No
	'	Print/Type preparer's name	Preparer's signature	Date	Check	if PTII	N		
Paid			-		self- employed				
Prepa	rer	KRISTEN BARNETT					1234578		
Use C		Firm's name RSM US LLP			Firm's EIN		42-071432	5	
	···· y	1001 WATER ST.	STE. 500						
		Firm's address TAMPA, FL 33602			Phone no.	313-31	6-2300		

51-0255908 **ASHOKA**

FORM 990-T

NAME OF FOREIGN COUNTRY IN WHICH ORGANIZATION HAS FINANCIAL INTEREST

STATEMENT 1

NAME OF COUNTRY

ARGENTINA

AUSTRIA

BRAZIL

CANADA

CHILE

COLOMBIA

EGYPT

FRANCE

GERMANY

INDIA

INDONESIA

ITALY

JAPAN

KENYA

MEXICO

NETHERLANDS

NIGERIA

PHILIPPINES

POLAND

SENEGAL

SINGAPORE

SOUTH AFRICA

SOUTH KOREA

SPAIN

SWEDEN

SWITZERLAND

THAILAND

TURKEY

UNITED KINGDOM

VENEZUELA

ROMANIA

ISRAEL

BELGIUM

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

0000

2022

	Go to www.irs.gov/Form990T for ment of the Treasury at Revenue Service Do not enter SSN numbers on this form as it					1(c)(3).	Open to Public Inspection for 501(c)(3) Organizations Only
A	lame of the organization ASHOKA				I	loyer identifi -0255908	cation number
<u>c</u> ι	Unrelated business activity code (see instructions) 900001				D Seq	uence:	1 of 1
E [Describe the unrelated trade or business INVESTMENT						
Pa			(A) Inc	nomo	(B) Exp	oncoc	(C) Net
Га	Officiated Trade of Business moonic		(A) III	ZOITI C	(B) EX	Jenses	(O) Net
1 a	Gross receipts or sales						
b	Less returns and allowances c Balance	1c					
2	Cost of goods sold (Part III, line 8)	2					
3	Gross profit. Subtract line 2 from line 1c	3					
4 a	Capital gain net income (attach Schedule D (Form 1041 or Form						
	1120)). See instructions	4a					
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions)	4b					
С	Capital loss deduction for trusts	4c					
5	Income (loss) from a partnership or an S corporation (attach						
	statement)	5					
6	Rent income (Part IV)	6					
7	Unrelated debt-financed income (Part V)	7					
8	Interest, annuities, royalties, and rents from a controlled organization (Part VI)	8					
9	Investment income of section 501(c)(7), (9), or (17) organizations (Part VII)	9					
10	Exploited exempt activity income (Part VIII)	10					
11	Advertising income (Part IX)	11					
12	Other income (see instructions; attach statement)	12					
13	Total. Combine lines 3 through 12	13		C).		
	Deductions Not Taken Elsewhere See instruct directly connected with the unrelated business in	ncome					s must be
1	Compensation of officers, directors, and trustees (Part X)						
2 3	Salaries and wages						
4	Repairs and maintenance						
5	Bad debts Interest (attach statement). See instructions					-	
6	Taxes and licenses						
7	Depreciation (attach Form 4562). See instructions			7			
8	Less depreciation claimed in Part III and elsewhere on return					8b	
9	Depletion					9	
10	Contributions to deferred compensation plans						
11							
12							
13	Excess readership costs (Part IX)						
14	Other deductions (attach statement)						
15	5 Total deductions. Add lines 1 through 14						0.
16	Unrelated business income before net operating loss deduction. S	Subtract li	ne 15 from	Part I, lin	e 13,		
	column (C)					16	0.
17	7 Deduction for net operating loss. See instructions						0.

LHA For Paperwork Reduction Act Notice, see instructions.

Unrelated business taxable income. Subtract line 17 from line 16

Schedule A (Form 990-T) 2022

18

Part	III Cost of Goods Sold Enter metal	nod of inventory valuation	on		rage z
1		,		1	
2	Purchases				
3	Cost of labor				
4	Additional section 263A costs (attach statement)			4	
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5				,
7	Inventory at end of year			_	
8	Cost of goods sold. Subtract line 7 from line 6. Enter h				
9	Do the rules of section 263A (with respect to property p	•			Yes No
Part					··
1	Description of property (property street address, city, s	tate. ZIP code). Check i	f a dual-use. See instr	uctions.	
-	A	,,			
	В				
	c \square				
	D				
		Α	В	С	
2	Rent received or accrued	,,			
a	From personal property (if the percentage of				
u	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
b	, ,				
	percentage of rent for personal property exceeds 50% or if the rent is based on profit or income)				
_	. ,				
С	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
•	Tatal wants was investigated an assumed Add line On as home A	thus als D. Estau haus	and on Doubline Co	- L (A)	0.
3	Total rents received or accrued. Add line 2c columns A	through D. Enter here a	and on Part I, line 6, c	Diumn (A)	
	Deductions directly connected with the income				
4	in lines 2(a) and 2(b) (attach statement)				
_					0.
5 Part	Total deductions. Add line 4 columns A through D. En V Unrelated Debt-Financed Income (so	ter nere and on Part I, II	ne 6, column (B)		<u> </u>
		· · · · · · · · · · · · · · · · · · ·		land, add and	
1	Description of debt-financed property (street address, o	city, state, ZIP code). Ch	leck if a dual-use. See	instructions.	
	A				
	B				
	<u> </u>				
	D		_	_	
_		A	В	С	D
2	Gross income from or allocable to debt-financed				
	property				
3	Deductions directly connected with or allocable				
	to debt-financed property				
а	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)				
С	Total deductions (add lines 3a and 3b,				
	columns A through D)				
4	Amount of average acquisition debt on or allocable				
	to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
	financed property (attach statement)				
6	Divide line 4 by line 5	%	%	%	%
7	Gross income reportable. Multiply line 2 by line 6				
8	Total gross income (add line 7, columns A through D)	. Enter here and on Part	I, line 7, column (A)		0.
	,				
9	Allocable deductions. Multiply line 3c by line 6				
10	Total allocable deductions. Add line 9, columns A thr	ough D. Enter here and	on Part I, line 7, colur	nn (B)	0.
11	Total dividends-received deductions included in line				0.

Part VI Interest, Annu	iitios D	ovaltice and Da	nto fro	m Control	Ιοά Ω-	agnization				Page 3
Part VI Interest, Annu	iiues, K	oyanues, anu Ke ⊺	-116 110I	ii Control			•	ee instruct		
						Exempt Contro	1			
1. Name of controlle	d	2. Employer		unrelated		al of specified		art of colur s included		6. Deductions directly
organization		identification	income (loss) (see instructions)		payn	payments made		rolling orga		connected with
		number	(see ins	structions)			tion's	s gross inc	ome	income in column 5
1)										
2)										
3)										
4)										
			· ·	Controlled Or				_		
7. Taxable Income		Net unrelated		otal of specif		10. Part of				Deductions directly
		ncome (loss)	pa	yments mad	е	controlling				connected with
	(Sec	e instructions)				gross	incom	ne	IIIC	ome in column 10
1)										
2)										
3)										
4)										
						Add colum				columns 6 and 11.
						Enter here line 8, c		,	1	r here and on Part I, ne 8, column (B)
								` ,		, , ,
Totals			4	(0) (43)		<u> </u>		0.		0.
		of a Section 50	1(C)(/), (_		,		tructions)		
1. Desc	cription of	income		2. Amou incon		3. Deduction		4. Set-		5. Total deductions and set-asides
				IIICOII	ie	directly conne		(attach st	.atemen	(add cols 3 and 4)
1)										
2)										
3)										
4)				Add amou	ınte in					Add amounts in
				column 2						column 5. Enter
				here and or	,					here and on Part I,
				line 9, colu						line 9, column (B)
Totals Part VIII Exploited E		\ a.tii.t	O+b o = 7	Thom Adve	0.	- Income	, .			0.
		Activity Income,	, Other	inan Adve	ertising	g income (see in:	structions)		
1 Description of exploite	•									
2 Gross unrelated busin					,	•	` '		2	
3 Expenses directly con										
line 10, column (B)									3	
4 Net income (loss) from					•	· ·				
									4	
5 Gross income from ac									5	
6 Expenses attributable									6	
7 Excess exempt expen			s, but do n	ot enter more	e than th	ne amount on I	ine			
Enter here and on F	art II. line	12							7	

Sched Part	IX Advertising Income				Page 4
			-	_:_	
1	Name(s) of periodical(s). Check box if reporting	ng two or more periodica	is on a consolidated bas	SIS.	
	A				
	B				
	c				
	D				
Enter	amounts for each periodical listed above in the				
		Α	В	С	D
2	Gross advertising income				
	Add columns A through D. Enter here and or	n Part I, line 11, column (/	4)		0.
а					
3	Direct advertising costs by periodical				
а	Add columns A through D. Enter here and or	n Part I, line 11, column (E	3)		0.
4	Advertising gain (loss). Subtract line 3 from li	ne			
	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column i	n			
	line 4 showing a loss or zero, do not complet				
	lines 5 through 7, and enter zero on line 8				
5	Readership costs				
6	Circulation income				
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is le				
	than line 6, enter zero				
8	Excess readership costs allowed as a				
·	deduction. For each column showing a gain	on			
	line 4, enter the lesser of line 4 or line 7				
а	Add line 8, columns A through D. Enter the g		imps total or zoro boro s	and on	
а					0.
Part	Y Compensation of Officers, Di	rectors, and Truste	PS (soo instructions)		
· u··	X Componication of Chicolog Di		(See Instructions)	3. Percentage	4. Compensation
	1. Name		2. Title		attributable to
	i. Name	2.	TILLE	of time devoted	
/4\				to business	unrelated business
<u>(1)</u>				%	
(2)				%	
(3)				%	
(4)				%	
					0
	I. Enter here and on Part II, line 1				0.
Part	XI Supplemental Information (S	ee instructions)			